



National Association of Housing and Redevelopment Officials

630 Eye Street NW, Washington DC 20001-3736
(202) 289-3500 Toll Free: (877) 866-2476 Fax: (202) 289-8181

TRANSITION REPORT

2019-2021 Strategic Planning Advisory Committee (SPAC) Senghor Manns-Chair

The Strategic Planning Advisory Committee (SPAC) is charged with tracking our organization's success in implementing the goals and objectives in NAHRO's Strategic Plan. Moreover, SPAC is tasked with being a thought-leader to identify, consider, and examine innovative, novel, and/or complex ideas and concepts in the housing and community development industry.

With respect to the NAHRO Strategic Plan, SPAC received and discussed four interim status reports and a final status report from the BECT and each standing and advisory committee. The reports reflected significant and impressive work done and/or completed on each objective.

SPAC held earnest discussion regarding race and social justice—where should or can NAHRO meet one of the most significant challenges of our lifetime? Some of SPAC's ideas are captured in the Board-adopted Diversity, Equity and Inclusion Policy Framework.

SPAC was assigned two tasks in the Board-adopted Housing and Equity Framework: (a) universal pre-school and (b) homeownership. Members developed ideas, which are reflected in the attached document.

SPAC recommended that NAHRO consider producing an annual or semi-annual report, which could be coined, *A NAHRO Report*, that would inform the public about the work (outcome) of PHAs and the people served. The report would validate/lift up the need for public housing authorities. (Think the *State of the Nation's Housing* produced by the Joint Center for Housing Studies of Harvard University.) Topics recommended included waitlists, FSS, how PHAs are providing housing to the homeless, the myriad of partnerships that agencies form so that they can be more efficient and effective, the nexus between education vs. families, and workforce development.

As recommended by SPAC, staff searched for best practices for post-moratorium programs and posted information on the NAHRO website, similar to the COVID-19 resource webpage, and hosted a symposium that highlighted what agencies should expect at the end of the eviction moratorium in October.

SPAC discussed the feasibility of an industry-sponsored credit union for the support of PHAs. The committee recommends that the Budget & Administration Committee explore this topic. Lastly, the committee recommends that the incoming committee discuss non-traditional sources of revenue for NAHRO.

President: **Sunny Shaw**, CME, C-PHM; Senior Vice President: **Patricia S. Wells**, CME; VP-Housing: **Lisa Ann Garcia**, CME, CMVO; VP-Member Services: **Denita Johnson**; VP-Budget and Administration: **Clif Martin**, CME, CMPO, SPHM, PHM; VP-Commissioners: **Karina Mason Rorris**, NCC; VP-Community Revitalization and Development: **Stacy L. Spann**; VP-Professional Development: **Sally Stang**, CMVO, CRPBV; VP-International Research and Global Exchange: **Alan Zais**, SPHM, PHM; Interim Chief Executive Officer: **Michael Gerber**